## **London Borough of Hammersmith & Fulham**

#### **CABINET**





CAPITAL PROGRAMME MONITOR & BUDGET VARIATIONS, 2017/18 (FIRST QUARTER)

Report of the Cabinet Member for Finance - Councillor Max Schmid

**OPEN REPORT** 

Classification: FOR DECISION AND FOR INFORMATION

Key Decision: Yes

Wards Affected: ALL

Accountable Director:

Hitesh Jolapara, Strategic Finance Director

**Report Author:** 

Andrew Lord, Head of Strategic Planning and

Monitoring

**Contact Details:** 

Tel: 0208 753 2531 Email: Andrew.lord@lbhf.gov.uk

#### 1. EXECUTIVE SUMMARY

- 1.1. This report provides a financial update on the Council's Capital Programme and seeks approval for budget variations, as at the end of the first quarter, amounting to a net decrease of £15.6m. This decrease is primarily due to expenditure slippage to future years.
- 1.2. The Council has recently announced the introduction of the H&F Fire Safety Plus package which is expected to cost £20m with between £10m and £14m being funded from Housing Revenue Account reserves and the remaining balance coming from Housing Revenue Account borrowing headroom. This expenditure is not included in the first quarter forecast.
- 1.3. The Hammersmith Town Hall Refurbishment programme is currently on hold. For financial planning purposes it is assumed a maximum of £2m will be spent this year. A full update will be required at Quarter 2.

#### 2. RECOMMENDATIONS

2.1. To approve the proposed budget variations to the capital programme totalling £15.6m (summarised in Table 1 and detailed in Appendix 2).

#### 3. REASONS FOR DECISION

3.1. This report seeks revisions to the Capital Programme which require the approval of Cabinet in accordance with the Council's financial regulations.

#### 4. CAPITAL PROGRAMME 2017-18 -Q1 OVERVIEW

4.1. The Council's capital programme as at the end of the first quarter 2017/18 – including proposed variations – is summarised in Table 1 below. A full analysis of elements of the programme funded from internal Council resource is included in section 6.

Table 1 - LBHF Capital Programme 2017-21 with proposed 2017/18 Q1 Variations

Table I - LBHF Capital F	ible 1 - LBHF Capital Programme 2017-21 with proposed 2017/18 Q1 Variations										
			Analysis	of Movemen	ts (Revised	budget to Q1)		Indica	ative Futu	re Years	Analysis
	2017/18 Budget	2017/18 Revised Budget	Slippages from/(to) future years	Addition/ (Reduction)	Transfers	Total Variations (Q1)	Revised Budget 2017/18 (Q1)	2018/19	2019/20	2020/21	Total Budget (All years)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CAPITAL EXPENDITURE											
Children's Services	28,258	43,169	(3,967)	-	-	(3,967)	39,202	11,301	-	-	50,503
Adult Social Care	865	1,271	-	511	-	511	1,782	-	937	-	2,719
Environmental Services	16,486	32,994	(10,969)	1,491	-	(9,478)	23,516	15,707	10,778	7,708	57,709
Libraries	-	285	-	-	-	-	285	-	-	-	285
Sub-total (Non-Housing)	45,609	77,719	(14,936)	2,002	-	(12,934)	64,785	27,008	11,715	7,708	111,216
HRA Programme	33,523	41,083	336	(632)	-	(296)	40,787	30,084	29,276	32,925	133,072
Decent Neighbourhoods Programme	19,655	23,789	(4,822)	2,453	-	(2,369)	21,420	23,050	29,529	13,075	87,074
Sub-total (Housing)	53,178	64,872	(4,486)	1,821	-	(2,665)	62,207	53,134	58,805	46,000	220,146
Total Expenditure	98,787	142,591	(19,422)	3,823	-	(15,599)	126,992	80,142	70,520	53,708	331,362
					,						
CAPITAL FINANCING											
Specific/External Financing:											
Government/Public Body Grants	10,360	25,683	-	773	-	773	26,456	2,157	3,364	2,157	34,134
Developers Contributions (S106)	18,920	24,410	(4,450)	(331)	-	(4,781)	19,629	8,953	-	16,950	45,532
Leaseholder Contributions (Housing)	2,849	12,635	(5,250)	-	-	(5,250)	7,385	6,943	4,005	2,849	21,182
Sub-total - Specific Financing	32,129	62,728	(9,700)	442	-	(9,258)	53,470	18,053	7,369	21,956	100,848
Mainstream Financing (Internal):											
Capital Receipts - General Fund	14,790	16,323	(6,519)	-	(2,735)	(9,254)	7,069	8,219	-	-	15,288
Capital Receipts - Housing*	11,063	14,634	2,678	3,825	-	6,503	21,137	12,077	26,793	4,644	64,651
Revenue funding - General Fund	544	4,531	-	25	-	25	4,556	521	521	521	6,119
Revenue Funding - HRA	2,464	2,464	-	168	-	168	2,632	6,028	-	1,313	9,973
Major Repairs Reserve (MRR) [Housing]	18,174	18,665	-	(491)	-	(491)	18,174	17,404	19,794	19,794	75,166
Earmarked Reserves (Revenue)	-	1,219	-	(276)	-	(276)	943	-	-	-	943
Sub-total - Mainstream Funding	47,035	57,836	(3,841)	3,251	(2,735)	(3,325)	54,511	44,249	47,108	26,272	172,140
Internal Borrowing	19,623	22,027	(5,881)	130	2,735	(3,016)	19,011	17,840	16,043	5,480	58,374
Total Capital Financing	98,787	142,591	(19,422)	3,823	-	(15,599)	126,992	80,142	70,520	53,708	331,362

\*Capital Receipts include use of brought forward Housing receipts

- 4.2. A net variation to the 2017/18 programme of (£15.6m) is proposed, decreasing total budgeted expenditure from £142.6m to £127m. This is made up of:
  - Expenditure slippage of £19.4m to later years.
  - Inclusion of £3.8m for new schemes that will be funded from external grants/contributions.
- 4.3. The capital programme includes £13m for the refurbishment of **Hammersmith Town Hall.** The King Street Regeneration scheme is now subject to review. This has implications on the timing and scope of the Town Hall refurbishment works. For financial planning purposes it is now assumed that £2m will be spent in 2017/18 with the balance of expenditure in later years. A full update will be required on this scheme at Quarter 2.

#### 5. CAPITAL FINANCE REQUIREMENT (CAPITAL DEBT)

5.1. The Capital Finance Requirement (CFR) measures the Council's long-term indebtedness. The current forecast for the General Fund Headline<sup>1</sup> CFR is shown in Table 2 below. The current HRA CFR forecast is shown in Table 3. Future years' numbers are prudent forecast. Actual expenditure may be lower and receipts higher than forecast. External borrowing levels are expected to continue their downward trajectory as debts are paid off when they reach maturity.

Table 2 – General Fund CFR at Q1 2017-18 (including future years forecast)

General Fund CFR Forecast	2017/18	2018/19	2019/20	2020/21
	£m	£m	£m	£m
Closing CFR (Including DSG-funded Schools	60.13	71.06	78.49	78.72
Windows borrowing)				
Closing CFR (Excluding DSG-funded Schools	51.11	51.61	59.82	60.79
Windows borrowing)				

Table 3 – HRA CFR at Q1 2017-18 (including future years forecast and excluding the impact of the Fire Safety Plus programme)

HRA CFR Forecast	2017/18 £m	2018/19 £m	2019/20 £m	2020/21 £m
Closing Forecast HRA CFR (excluding deferred costs of disposal)	214.24	220.47	227.96	227.96
Deferred Costs of Disposal	6.56	9.02	13.46	16.01
Closing Forecast HRA CFR (including deferred costs of disposal)	220.80	229.50	241.43	243.98

- 5.2. The General Fund CFR remains heavily dependent on the timing and certainty of capital receipts forecasts.
- 5.3. The CFR is furthermore sensitive to any transfer of assets between the HRA and the General Fund (a process known as 'appropriation').
- 5.4. The Council is also reviewing how it can most effectively deliver the future efficiency programme and meet challenges such as the Managed Services replacement. This may require additional capital investment.
- 5.5. These combined issues may result in further general fund revenue pressures.
- 5.6. Housing CFR contains deferred costs of disposals mainly related to Earls Court project. If the project does not proceed, these costs will become revenue risk. The forecast amount of these costs by the end of 2020/21 is £16m.

<sup>&</sup>lt;sup>1</sup> Excludes items such as finance leases and PFIs, funded through revenue budgets.

#### 6. GENERAL FUND - MAINSTREAM PROGRAMME AND CAPITAL RECEIPTS

6.1. The General Fund mainstream programme cuts across the departmental programmes and represents schemes which are funded from internal Council resource – primarily capital receipts. The mainstream programme is summarised in Table 4 below.

Table 4 - General Fund Mainstream Programme 2017-21 with proposed 2017/18 Q1 Variations

				·	I		
	Revised	Variations	Revised	Indicative	Indicative	Indicative	Total
	Budget	(Q1)	Budget	Budget	Budget	Budget	Budget
	2017/18		2017/18	2018/19	2019/20	2020/21	(All years)
			(Q1)				
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Approved Expenditure							
Ad Hoc Schemes:							
Schools Organisation Strategy [CHS]	934	-	934	-	-	-	934
(mainstream element)							
Hammersmith Town Hall Refurbishment	6,270	(4,270)	2,000	4,774	1,000	-	7,774
(Mainstream Element/CPMP) [ENV]							
Other Capital Schemes [ENV]	4,432	432	4,864	-	-	-	4,864
Carnwath Road [ENV]	3,070	(3,070)	-	-	3,070	-	3,070
Rolling Programmes:							
Disabled Facilities Grant [ASC]	673	-	673	450	450	450	2,023
Planned Maintenance/DDA Programme [ENV]	2,794	806	3,600	1,275	1,500	2,500	8,875
Footways and Carriageways [ENV]	2,762	-	2,762	2,030	2,030	2,030	8,852
Controlled Parking Zones [ENV]	291	(253)	38	275	275	275	863
Column Replacement [ENV]	301	(23)	278	246	246	246	1,016
Parks Programme [ENV]	1,219	-	1,219	500	500	500	2,719
Total Mainstream Programmes	22,746	(6,378)	16,368	9,550	9,071	6,001	40,990
Financing							
Capital Receipts	16,323	(9,254)	7,069	8,219	_	_	15,288
General Fund Revenue Account	5,129	140	5,269	521	521	521	6,832
Increase/(Decrease) in Internal Borrrowing	1,294	2,736		810	8,550	5,480	18,870
Total Financing	22,746	(6,378)		9,550	9,071	6,001	40,990

- 6.2. Forecast General Fund Capital receipts for 2017-18 are currently £7.07m. A summary of these receipts is included at Appendix 3.
- 6.3. As at the end of the first quarter of 2017/18, £0.6m of deferred disposal costs have been accrued in respect of anticipated General Fund disposals. These costs are netted against the receipt when received (subject to certain restrictions). In the event that a sale does not proceed these costs must be written back to revenue. A summary of the deferred costs is included in Appendix 3.
- 6.4. The receipts forecast has been reviewed and only includes sites that have been identified for disposal. No allowance is made for future sites that may come on stream. £7m of 2017/18 receipts have been received to date.

#### 7. HOUSING CAPITAL PROGRAMME

7.1. The expenditure and resource analysis for 2017/18 of the Housing Programme is summarised in Table 5 below:

Table 5 – Housing Capital Programme 2017-21 with proposed 2017/18 Q1 Variations

	2017/18 Revised Budget	Total Variations (Q1)	Revised Budget 2017/18 (Q1)	Indicative 2018/19 Budget	Indicative 2019/20 Budget	Indicative 2020/21 Budget
	£'000	£'000	£'000	£'000	£'000	£'000
Approved Expenditure						
Decent Neighbourhood Schemes	23,789	(2,369)	21,420	23,050	29,529	13,075
HRA Schemes	41,083	(296)	40,787	30,084	29,276	32,925
Total Housing Programme - Approved Expenditure	64,872	(2,665)	62,207	53,134	58,805	46,000
Available and Approved Resource						
Capital Receipts - Unrestricted	12,353	(272)	12,081	5,104	5,461	-
Capital Receipts - GF	673	-	673	450	450	450
Capital Receipts - RTB (141)	1,867	6,775	8,642	6,972	4,751	1,894
Capital Receipts - Sale of new build homes	414	-	414	-	-	-
Earls Court Receipts recognisable	-	-	-	-	16,581	2,750
Housing Revenue Account (revenue funding)	2,464	-	2,464	6,028	-	1,313
Major Repairs Reserve (MRR)	18,665	(491)	18,174	17,404	19,794	19,794
Contributions Developers (S106)	4,350	(2,402)	1,948	4,002	-	16,950
Repayment of NHHT loan	270	-	270	-	270	-
Contributions from leaseholders	12,635	(5,250)	7,385	6,943	4,005	2,849
Government Capital Grants and Contributions	-	609	609	-	-	-
Insurance claims	-	150	150	-	-	-
Internal Borrowing	11,181	(1,784)	9,397	6,231	7,493	-
Total Funding	64,872	(2,665)	62,207	53,134	58,805	46,000

7.2. Included in the HRA schemes are the following Health & Safety related works:

	2017-18	3 as at 30th Jur	ne 2017	April-June 17
Health & Safety related spend included in the minor works programme	Original Budget	•	Forecasted Variance	
	£'000	£'000	£'000	£'000
APPROVED SCHEMES				
Fire safety Improvements	1,500	1,730	230	284
Warden Call System Upgrade	1,032	1,032	-	-
Roseford, Woodford, Shepherds extract systems	-	26	26	-
Edward Woods communal extract system	-	250	250	-
Estate CCTV	250	280	30	116
Melrose Terrace controlled access	-	50	50	-
Controlled Access continuing programme	500	500	-	-
Total	3,282	3,868	586	399

Health 9 Safety related enough in other	2017-18	as at 30th Ju	ine 2017	April-June 17	
Health & Safety related spend in other sections of the HRA Programme	Original Budget £'000	Full year forecast* £'000	Variance		
APPROVED SCHEMES					
Kithchen and Bathroom modernisation	250	500	250		Modernisation of older and run down kitchens and bathrooms has positive implications for the residents' hygene and safety; hence a small proportion of this spend can be considered to be health & safety related.
Planned individual boiler replacement programme	1,050	1,050	-		Replacement of older boilers has positive implications for the resident safety; hence a small proportion of this spend can be considered to be health & safety related.
Banim Street, Munden St, Swanbank Ct boilers	350	300	- 50	-	·
Farm Lane & Wheatsheaf, Malabar Ct boilers	420	-	- 420	-	Currently being procured via a separate contract; the original plan used an existing contract
Water supply - continuing programme	100	100	-	-	
Landlord's electrical installations	750	750	-	-	
Estate Lighting	150	150	-		Improvement of lighting conditions in housing estates has positive impact on the level of safety and reduced anti-social behaviour.
Total	3,070	2,850	- 220	227	

- 7.3. The Decent Neighbourhoods Fund contains the Council's Housing Capital Receipts which in accordance with the change in capital regulations, effective from 1 April 2013 must be used for Housing or Regeneration purposes and shows how the Council plans to reinvest those receipts in Housing and Regeneration.
- 7.4. The Council has announced plans for a H&F Fire Safety Plus programme to make sure our properties meet higher standards. This is expected to cost £20m with between £10m and £14m being funded from Housing Revenue Account reserves and the balance coming from Housing Revenue Account borrowing headroom. This expenditure is not included in the first quarter forecast.

#### 8. EQUALITY IMPLICATIONS

8.1. There are no direct equalities implications in relation to this report. This paper is concerned entirely with financial management issues and as such is not impacting directly on any protected group.

#### 9. LEGAL IMPLICATIONS

- 9.1. There are no direct legal implications in relation to this report.
- 9.2. Implications verified/completed by: David Walker, Principal Solicitor, Commercial and Corporate Property, 020 7361 2211

#### 10. FINANCIAL IMPLICATIONS

10.1. This report is wholly of a finance nature.

#### 11. IMPLICATIONS FOR BUSINESS

- 11.1.The Council's Capital Programme represents significant expenditure within the Borough and consequently, where supplies are sourced locally, may impact either positively or negatively on local contractors and sub-contractors. Where capital expenditure increases, or is brought forward, this may have a beneficial impact on local businesses; conversely, where expenditure decreases, or is slipped, there may be an adverse impact on local businesses.
- 11.2.Implications completed by: Prema Gurunathan, Economic Development Manager, Regeneration, Planning and Housing Services Dept. Tel: 020 8753 3111.

#### 12. RISK MANAGEMENT

- 12.1. The impact to Councils of the Grenfell Tower fire is yet to be fully established. It is certain that many Councils will be undertaking property reviews to determine the levels of improvements required to ensure fire safety arrangements within their buildings meet both the expectations of the residents but also so that they comply with building regulations and other statutory duties. The H&F Fire Safety Plus Programme is an excellent programme that provides residents with assurance on safety.
- 12.2.Implications completed by: Michael Sloniowski, Shared Services Risk Manager ext. 2587

#### 13. PROCUREMENT IMPLICATIONS

- 13.1.There are no immediate procurement implications arising from this report. The corporate Procurement team will advise and support service departments on their major capital procurements as and when such support is required, including consideration of whether and how any social value, local economic and community benefits might be obtained from these.
- 13.2.Implications verified/completed by: Alan Parry, Procurement Consultant. Tel:020 7361 2581.

#### 14. VAT IMPLICATIONS

14.1.The Council needs to carefully consider its VAT partial exemption calculation and the risk of breaching the partial exemption threshold. Capital projects represent the bulk of this risk. A breach would likely cost the Council between £2 to 3 million pounds. VAT risks associated with Capital are managed by Corporate Finance in association with the relevant services.

# LOCAL GOVERNMENT ACT 2000 LIST OF BACKGROUND PAPERS USED IN PREPARING THIS REPORT

No.	Description of Background Papers	Name/Ext of holder of file/copy	Department/ Location
1.	Capital Programme 2017-21 (Published Feb 2017)	Andrew Lord tel. 2531 Chris Harris tel. 6440	Finance Dept., Room10, Hammersmith Town Hall

#### **LIST OF APPENDICES:**

Appendix 1 – Detailed Capital Budgets, Spend and Variation analysis by Service

Appendix 2 – Analysis of Budget Variations

Appendix 3 – Capital Receipts Forecast

Appendix 1 – Detailed Capital Budget, Spend and Variation Analysis by Service

Children's Services			Cur	rent Year Pro	gramme			Indica	tive Futur	e Years A	nalysis
			Analysis o	of Movements	(Revised b	udget to Q1)					
	2017/18	2017/18	Slippages	Additions/	Transfers	Total	Revised	2018/19	2019/20	2020/21	Total
	Original	Revised	from/(to)	(Reductions)		Transfers/	Budget	Budget	Budget	Budget	Budget (All years)
	Budget	Budget	future			Virements	2017/18				(All years)
			years				(Q1)				
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Scheme Expenditure Summary											
Lyric Theatre Development	-	1,847	-	-	-	-	1,847	-	_	-	1,847
Schools Organisational Strategy	19,074	30,738	-	-	-	-	30,738	501	-	-	31,239
Schools Window Replacement Project	9,184	9,551	(3,967)	-	-	(3,967)	5,584	10,800	-	-	16,384
Other Capital Schemes	-	1,033	-	-	-	-	1,033	-	-	-	1,033
Total Expenditure	28,258	43,169	(3,967)	-	-	(3,967)	39,202	11,301	-	-	50,503
Capital Financing Summary											
Specific/External or Other Financing											
Capital Grants from Central Government	7,518	22,237	-	-	-	-	22,237	-	-	-	22,237
Grants and Contributions from Private Developers (includes S106)	10,749	9,378	-	-	-	-	9,378	501	-	-	9,879
Capital Grants/Contributions from Non-departmental	-	839	-	-	-	-	839	-	-	-	839
public bodies											
Sub-total - Specific or Other Financing	18,267	32,454	-	-	-	-	32,454	501	-	-	32,955
Mainstream Financing (Internal Council Resource)											
Capital Receipts	807	934	-	-	-	-	934	-	-	-	934
General Fund Revenue Account (revenue funding)	-	230	-	-	-	-	230	-	-	-	230
Use of Reserves	-	-	-	ı	-	•	ı	-	-	-	-
Sub-total - Mainstream Funding	807	1,164	-	-	-	-	1,164	-	-	-	1,164
Borrowing - non school windows	-	-	-	-	-	-	-	-	-	-	_
Borrowing - school windows	9,184	9,551	(3,967)	-	-	(3,967)	5,584	10,800	-	-	16,384
Funding to be identified/agreed	-	-	-	-	-	-	-	-	-	-	-
Total Capital Financing	28,258	43,169	(3,967)	-	-	(3,967)	39,202	11,301	-	-	50,503

Appendix 1 – Detailed Capital Budget, Spend and Variation Analysis by Service/cont.

Adult Social Care Services			Curr	ent Year Progr	amme			Indicative Future Years Analysis					
			Analysis o	f Movements (	Revised bud	dget to Q1)	]						
	2017/18 Original Budget	2017/18 Revised Budget	Slippages from/(to) future years	Additions/ (Reductions)	Transfers	Total Transfers/ Virements	Revised Budget 2017/18 (Q1)	2018/19 Budget	2019/20 Budget	2020/21 Budget	Total Budget (All years)		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Scheme Expenditure Summary													
Extra Care New Build project (Adults' Personal Social Services Grant)	20	20	-	-	-	-	20	-	937	-	957		
Community Capacity Grant	95	2	-	-	-	-	2	-	-	-	2		
Transforming Care (Winterbourne Grant)	300	300	-	-	-	-	300	-	-	-	300		
Social Care Capital Grant	-	949	-	511	-	511	1,460	-	-	-	1,460		
Disabled Facilities Grant	450	-	-	-	-	-	-	-	-	-	-		
Total Expenditure	865	1,271	-	511	-	511	1,782	-	937	-	2,719		
Capital Financing Summary					;								
Specific/External or Other Financing		· · · · · · · · · · · · · · · · · · ·		T	1					1			
Capital Grants from Central Government	115			511	-	511	1,482	-	937	-	2,419		
Capital Grants/Contributions from Non- departmental public bodies	300	300	-	-	-	-	300	-	-	-	300		
Sub-total - Specific or Other Financing	415	1,271	-	511	-	511	1,782	-	937	-	2,719		
Mainstream Financing (Internal Council Resource)													
Capital Receipts	450		-	-	-	-	-	-	-	-	-		
Sub-total - Mainstream Funding	450	-	-	-	-	-	-	-	-	-	-		
Borrowing	_	-	-	-	-	-	-	_	-	-	_		
Total Capital Financing	865	1,271	-	511	-	511	1,782	-	937	-	2,719		

Appendix 1 – Detailed Capital Budget, Spend and Variation Analysis by Service/cont.

<b>Environmental Services</b>			Cur	rent Year Pro	gramme			Indic	ative Fut	ure Years	Analysis
			Analysis	of Movements	(Revised b	udaet to Q1)	_				
	2017/18 Original Budget	2017/18 Revised Budget	Slippages from/(to) future years	Additions/ (Reductions)	Transfers	Total Transfers/ Virements	Revised Budget 2017/18 (Q1)	2018/19 Budget	2019/20 Budget	2020/21 Budget	Total Budget (All years)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Scheme Expenditure Summary											
Planned Maintenance/DDA Programme	2,775	2,794	-	-	821	821	3,615	1,275	1,500	2,500	8,890
King Street-Town Hall Redevelopment	5,075	10,520	(7,699)	-	(821)	(8,520)	2,000	9,024	1,000	-	12,024
Footways and Carriageways	2,030	2,762	=	-	-	-	2,762	2,030	2,030	2,030	8,852
Transport For London Schemes	2,157	2,489	1	(347)	-	(347)	2,142	2,157	2,157	2,157	8,613
Controlled Parking Zones	275	291	-	(253)	_	(253)	38	275	275	275	863
Column Replacement	269	301	ı	(23)	-	(23)	278	246	246	246	1,016
Carnwath Road	3,070	3,070	(3,070)	-	-	(3,070)	-	-	3,070	-	3,070
Hammersmith Bridge Strengthening	-	170	-	-	-	-	170	-	-	-	170
Other Capital Schemes	-	8,993	-	25	-	25	9,018	-	-	-	9,018
Parks Expenditure	835	783	ı	1,823	254	2,077	2,860	500	500	500	4,360
Alternative Weed Treatment	-	=	1	231	(131)	100	100	-	1	-	100
Phoenix Centre Capital Improvements	-	79	ı	-	-	-	79	-	ı	-	79
Shepherds Bush Common Improvements	-	583	(200)	-	-	(200)	383	200	1	-	583
Recycling	-	19	-	-	-	-	19	_	-	-	19
CCTV	-	17	-	35	-	35	52		-	-	52
Linford Christie Stadium Refurbishment	-	123	-	-	(123)	(123)	-	-	-	-	-
Total Expenditure	16,486	32,994	(10,969)	1,491	-	(9,478)	23,516	15,707	10,778	7,708	57,709
Capital Financing Summary											
Specific/External or Other Financing				T							
Grants and Contributions from Private Developers (includes S106)	-	10,397	(4,450)	1,921	-	(2,529)	7,868	4,450	-	-	12,318
Capital Grants and Contributions from GLA Bodies	2,157	1,066	-	(347)	-	(347)	719	2,157	2,157	2,157	7,190
Sub-total - Specific or Other Financing	2,157	11,463	(4,450)	1,574	-	(2,876)	8,587	6,607	2,157	2,157	19,508
Mainstream Financing (Internal Council Resource)											
Capital Receipts	13,533	14,716	(6,519)	-	(2,735)	(9,254)	5,462	7,769	0	0	13,231
Housing Revenue Account (revenue funding)		-	-	168	-	168	168	-	-	-	168
General Fund Revenue Account (revenue funding)	544	4,301	-	25	-	25	4,326	521	521	521	5,889
Use of Reserves	-	1,219	-	(276)	_	(276)	943	-	-	-	943
Sub-total - Mainstream Funding	14,077	20,236	(6,519)	(83)	(2,735)	(9,337)	10,899	8,290	521	521	20,231
Borrowing	252	1,295	-	-	2,735	2,735	4,030	810	8,100	5,030	17,970
Total Capital Financing	16,486	32,994	(10,969)	1,491	-	(9,478)	23,516	15,707	10,778	7,708	57,709

Appendix 1 – Detailed Capital Budget, Spend and Variation Analysis by Service/cont.

Libraries Services			Curr	ent Year Prog		Indicative Future Years Analys					
			Analysis	of Movements	(Revised b	udget to Q1)	1				
	2017/18 Original Budget	2017/18 Revised Budget	Slippages from/(to) future years	Additions/ (Reductions)	Transfers	Total Transfers/ Virements	Revised Budget 2017/18 (Q1)	2018/19 Budget	2019/20 Budget	2020/21 Budget	Total Budget (All years)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Scheme Expenditure Summary											
Hammersmith Library Refurbishment Project	-	285	-	-	-	-	285	-	-	-	285
Total Expenditure	-	285	-	-	-	-	285	-	-	-	285
Capital Financing Summary  Specific/External or Other Financing											
Grants and Contributions from Private Developers (includes S106)	-	285	-	-	-	-	285	-	-	-	285
Sub-total - Specific or Other Financing	-	285	-	-	-	-	285	-	-		285
Total Capital Financing	-	285	-	-	-	-	285	-	-	-	285

Appendix 1 – Detailed Capital Budget, Spend and Variation Analysis by Service/cont.

Housing Capital Programme	Current Year Programme						Indicative Future Years Analysis				
	<u> </u>	Analysis of Movements (Revised budget to Q1)					<u>.</u>				
	2017/18	2017/18	Slippages	Additions/	Transfers	Total	Revised	2018/19	2019/20	2020/21	Total Budget
	Original	Revised	from/(to)	(Reductions)		Transfers/	Budget	Budget	Budget	Budget	(All years)
	Budget	Budget	future years	(,		Virements	2017/18				
							(Q1)				
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Scheme Expenditure Summary					•						
HRA Schemes:											
Supply Initiatives (Major Voids)	1,100	947	_	_	_	_	947	_	_	_ 1	947
Energy Schemes	3,177	2,050			_	_	2,050	3,280	1,850	1,725	8,905
Lift Schemes	3,600	3,575		<u>-</u>	25		3,600	4,450	3,750	1,725	12,950
Internal Modernisation	250	250	-	-	250	250	500	250	500	1,750	3,000
Major Refurbishments	16,079	18,847	336	-	(275)	61	18,908	13,327	14,616	19,280	66,131
Planned Maintenance Framework	250	430	-	-	-	-	430	-	-	-	430
Minor Programmes	8,017	11,668	-	322	-	322	11,990	7,277	7,110	7,570	33,947
ASC/ELRS Managed	1,050	1,080	-	-	-	-	1,080	1,050	1,000	1,000	4,130
Disabled Facilities Grant	-	673	-	609	-	609	1,282	450	450	450	2,632
Rephasing & Reprogramming	-	1,563	-	(1,563)	-	(1,563)	-	-	-	_	-
Subtotal HRA	33,523	41,083	336	(632)	_	(296)	40,787	30,084	29,276	32,925	133,072
Decent Neighbourhood Schemes:					•					, , , , , , , , , , , , , , , , , , , ,	,
Earls Court Buy Back Costs	7.005	14,314	(4,822)		_	(4.000)	9,492	5,602	13,694	6,758	35,546
						(4,822)					
Earls Court Project Team Costs	1,406	1,406	(633)			(633)	773	2,518	4,540	2,609	10,440
Housing Development Project	9,203	5,584	-	266		266	5,850	5,795	-	-	11,645
Other DNP projects	3,447	3,891	-	2,187	-	2,187	6,078	11,653	15,835	6,317	39,883
Subtotal Decent Neighbourhoods	21,061	25,195	(5,455)	2,453	-	(3,002)	22,193	25,568	34,069	15,684	97,514
Total Expenditure	54,584	66,278	(5,119)	1,821	-	(3,298)	62,980	55,652	63,345	48,609	230,586
Adjustment for deferred costs	(1,406)	(1,406)	633	-	-	633	(773)	(2,518)	(4,540)	(2,609)	(10,440)
Total Net Expenditure	53,178	64,872	(4,486)	1,821	-	(2,665)	62,207	53,134	58,805	46,000	220,146
Capital Financing Summary											
Specific/External or Other Financing	1										
Capital Grants from Central Government	-	-	-	609	-	609	609	-	-	-	609
Contributions from leaseholders	2,849	12,635	(5,250)		-	(5,250)	7,385	6,943	4,005	2,849	21,182
Grants and Contributions from Private Developers (includes S106)	8,171	4,350	-	(2,402)	-	(2,402)	1,948	4,002	-	16,950	22,900
Capital Grants/Contributions from Non-departmental	270	270	-	-	-	-	270	-	270	-	540
public bodies Insurance claims	-	-	-	150	-	150	150	-	-	-	150
Sub-total - Specific or Other Financing	11.290	17,255	(5,250)	(1,643)	-	(6,893)	10,362	10,945	4,275	19,799	45,381
	,	,	(2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2	. , ,			,		, -	,	, , , , , , , , , , , , , , , , , , , ,
Mainstream Financing (Internal Council Resource)	44.000	14.004	0.070	2.005	1	C ECC	24 427	10.077	26.700	4 6 4 4	04.054
Capital Receipts (HRA)	11,063	14,634	2,678	3,825	-	6,503	21,137	12,077	26,793	4,644	64,651
Capital Receipts (GF)		673	-	-	-	0	673	450	-	-	1,123
Housing Revenue Account (revenue funding)	2,464	2,464	-		-	-	2,464	6,028	-	1,313	9,805
Major Repairs Reserve (MRR) / Major Repairs	18,174	18,665	-	(491)	-	(491)	18,174	17,404	19,794	19,794	75,166
Sub-total - Mainstream Funding	31,701	36,436	2,678	3,334	-	6,012	42,448	35,959	46,587	25,751	150,745
Borrowing (Internal Borrowing-GF)	-	-		_	-	-	_		450	450	900
Borrowing (Internal Borrowing-HRA)	10,187	11,181	(1,914)	130	-	(1,784)	9,397	6,230	7,493	-	23,120
Total Capital Financing	53,178	64,872	(4,486)	1,821	-	(2,665)	62,207	53,134	58,805	46,000	220,146

### Appendix 2 – Analysis of Budget Variations

Variation by Service	Amount £'000			
Children's Services (CHS)				
Slippage of Schools' Windows project to future years due to budget re-profiling.				
Total CHS variations				
Adult Social Care (ASC)	(3,967)			
Social Care Capital Grant - additional funding received in 2017/18	511			
Total ASC variations	511			
Environmental Services (ENV)				
TFL funded schemes - reduction in the budget to reflect adjustment in external funding (TFL grant) received	(347)			
Planned Maintenance/DDA Programme -transfer of budget from Hammersmith Town Hall Refurbishment/King Street Redevelopment to reflect 2016/17 actual spend	821			
Hammersmith Town Hall Refurbishment/King Street Redevelopment -slippage to future years due to project delays	(7,699)			
Other Capital Schemes - additional budget to reflect an increase in external funding (S106)	25			
Carnwath Road - slippage to 2019/20 due to project delays	(3,070)			
Control Parking Zones - reduction in budget to reflect actual spend forecast	(253)			
Hammersmith Town Hall Refurbishment/King Street Redevelopment - transfer of budget to Planned Maintenance/DDA Programme to reflect 2016/17 actual spend	(821)			
Column Replacement - reduction in budget to reflect actual spend forecast	(23)			
CCTV - additional budget to reflect an increase in external funding (S106)	35			
Linford Christie Stadium Refurbishment-transfer of S106 budget to Parks Programme	(123)			
Parks Programme - transfer of budgets from Linford Christie Stadium Refurbishment project funded from S106 (£123k) and from Alternative Weed Treatment (£131k) to reflect 2016/17 spend adjustment	254			
Shepherds Bush Common Improvements - slippage to 2018/19 due to project delays	(200)			
Alternative Weed Treatment - additional budget as approved in Leader's Urgency Report in Dec 2016	231			
Parks Expenditure-increase in budget to reflect additional S106 funding received for various parks projects	1,823			
Alternative Weed Treatment-budget transfer to Parks Programme to reflect 2016/17 spend adjustment	(131)			
Total ENV variations	(9,478)			
Housing Capital Programme				
HRA schemes- net slippage from/(to) future years as a result of budget re- profiling	(296)			
Earls Court Project Team Costs – slippage to future years due to project delays	(633)			
Earls Court Buyback Costs-slippage to future years due to further project delays	(4,822)			
Housing Development Project - additional budget approved via Leader's Urgency Decision	266			
Other DNP projects - increase due to additional Cabinet approved (February 2016) costs related to Edith Summerskill House	2,187			
Adjustment for costs related to Earls Court project to reflect delays in the project	633			
Total Housing variations	(2,665)			
Grand Total 2017-18 Q1 Variations	(15,599)			

## Appendix 3 – General Fund – Forecast Capital Receipts

Financial Year	Previous	Movement/	Forecast	Full sales	Deferred
	Forecast	Slippage	Outturn at	proceeds	Costs of
	£'000s	£'000s	Quarter 1	@ Q1	Disposal
			£'000s	£'000s	reserved
					£'000s
2017/18					
Total 2017/18	16,323	(9,253)	7,069	6,720	
2018/19					
Total 2018/19	5,278	2,941	8,219	-	566
2019/20					
Total 2019/20	3,840	(3,840)	-	-	-
2020/21					
Total 2020/21	3,840	(3,840)	-	-	-
Total All Years	29,281	(13,992)	15,288	6,720	566